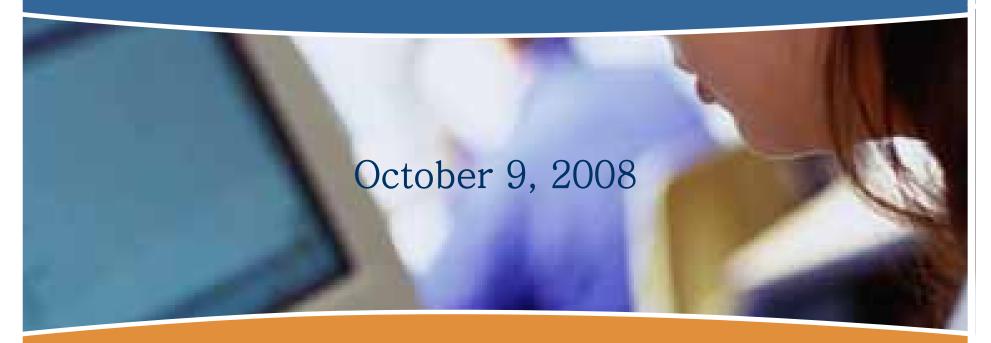
Procurement of School Facilities by BTL





순 서

I. General

II. Investment Plan

III. Present Status

IV. Performance Appraisal

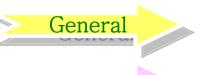
V. Others

1. Educational Administration System

I. General

Local autonomy structure





Province

District

Educational

PEO

LEO

- Educational administration
 - ➤ Main body for School establishment & Operation
 - Secondary school : PEO(Provincial Education Office)
 - Primary school : REO(Regional Education Office)
 - ➤ Separation of roles between MEST/PEO
 - MEST: Distribution of finance, Approval of Investment plan, Guidelines on school facility projects
 - PEO: Set up of Investment plan(local assembly review), enforcement of plans
 - > Finance
 - Mest: new school building
 - PEO: rebuild, extension, operation

2. BTL Process/Roles

General

PEO

Set of School facilities investment plan

•Maintenance & management/service level

Request for Proposal(RFP)

- Performance requirements & services
- Appraisal methods for business proposals
- Management of risks

VFM

•PSC & PFI, Value for Money

Appraisal of business proposals

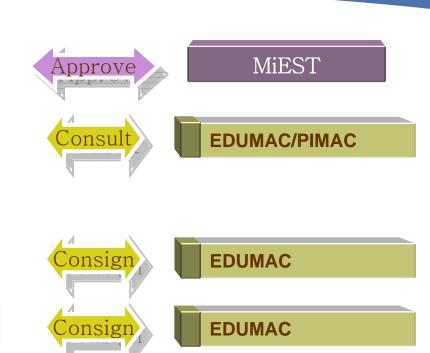
- •Plans on design/construction/operation
- Method of management, cost, risk control

Negotiation/Agreement

- Settlement on design/construction/operation
- Settlement in project cost/condition

Monitoring

•Maintenance & management/service level



EDUMAC/PIMAC

1. Mid-term fanance plan

II. Investment plan

Prospects

- > Situation of finance
 - freeze on project budget due to economic contraction, reduction in tax revenue
- ➤ School facilities projects
 - Steady demand for new schools due to development of housing area – About 100 schools per year
 - Continuous investment for rebuilding of old schools, environment improvements

Application principles

- ➤ Giving priority to new buildings, Re-build & Extension subject to financial condition in PEO
- ➤ Yearly accumulated repayment in BTL is limited to 2% of budget expenditure of each PEO

1. Progress & application

III. Present status

Progress

Introduction ('05)

Stabilization ('06~'08)

Advancement ('09~)

First application in schools

- Set up agency
- Provide manual
- Feedback

LCC standardize

Improve business structure

- Application for BTL in school facilities
 - ➤ New build : Schools in housing development areas
 - > Re-build : Old school having problem in structural safety
 - > Extension : Small-scale facilities such as gym & cateria

2. Investment & Operation

III. Present status

Investment execution

(unit: 100 Mil. Won)

	'05		'06		'07		'08	
	Amount	Schools	Amount	Schools	Amount	Schools	Amount	Schools
New Build	10,294	124	14,955	154	11,620	115	9,068	92
Re-build	1,403	33	6,503	81	4,950	59	367	4
Extension	673	65	2,636	177	5,135	328	_	_
total	12,372	222	24,094	412	21,705	502	9,435	96

* BTL schools in operation

	Elementar y school	Middle school	High school	Special school	total
'07	50	20	10	_	80
′08	38	45	25	4	112
total	88	65	35	4	192

3. Features of Projects

III. Present status

- bundling
 - ➤ Combined business execution of several schools for economy of scale
 - $> 3 \sim 5$ schools/30 ~ 50 Bil won
- Business scope of SPC
 - > Construction: design, construct, supervise
 - > Operation: Clean, security, maintenance and repair
 - > Funding
- Monitoring



IV. Performance appraisal

* Share structure in SPC

	No. of projects	Constructors	Operators	Financial investors
′05	30	6%	20%	74%
′06	41	7%	18%	75%
'07	23	9%	8%	83%

Financial investors

	No. of projects	Banks	Insurance	Securities	Funds	Pension & foundation
′05	30	48%	40%	8%	5%	-
′06	41	49%	2%	44%	5%	-
'07	23	23%	26%	17%	6%	28%

2. Design quality

IV. Performance appraisal

- Method of appraisal
 - > PSC: 21 applicants for Good facility school contest by MEST in 2006
 - > PFI: 90 schools of notified projects in 2006
 - * Appraisal scale: 5 points(very satisfied/satisfied/ordinary/poor/very poor)

< Site Plan >

	Land usage	outdoor space	approach/ movement
PSC	4.38	4.24	4.33
PFI	4.45	4.60	4.32

< Floor Plan >

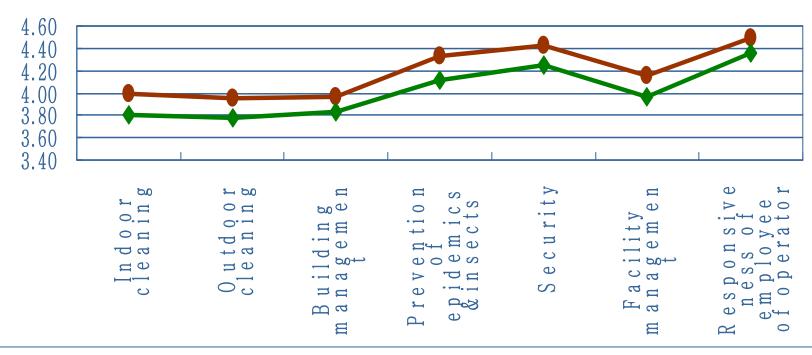
	Zoning/ movement	Unit plan	Indoor space plan	Barrier free
PSC	4.00	4.14	3.86	3.86
PFI	4.29	4.24	4.11	4.11

3. User satisfaction

IV. Performance appraisal

- Method of appraisal
 - ➤ PSC: 7 schools opened after 2005
 - > PFI: 7 schools opened after 2007
 - * Appraisal scale: 5 points(very satisfied/satisfied/ordinary/poor/very poor





4. Problems/Solutions

IV. Performance appraisal

- * Excessive initial investment cost, low competition
 - Cost for making business proposals excessive, low competition ratio due to low profit
 - Reduce the proposal cost through simplication of proposals and indicate a proper project cost,
- Down in financial markets
 - ➤ Primary financial institution including banks shy away from participation due to unstability of financial markets for foreign currency exchange/interest rate
 - Subject to market mechanism
- Gap between existing schools and new ones by BTL
 - > BTL schools' level of facilities & operation higher than existing schools
 - Enlargement of investment to improve conditions in existing schools

1. Key subjects to do

V. Others

- Community schools
 - ➤ Basic concepts
 - Jointly set up with school and community facilities such as nursery/education/culture/sports/welfare
 - ➤ Key features
 - Identify and spread model projects thru extablishment of support system across gov't departments
 - Encourage local gov't participation thru incentive such as increase of nat'l subsidy ratio
- Energy saving/Eco school
 - ➤ Basic concept
 - Response to national policy for carbon neutral
 - > Key features
 - Application of technical factors to reduce energy load
 - Minimize air-conditioning facilities by fossil fuels,

Completed

- A model for calculation of standard operation cost in school facilities at BTL projects
 - Calculation of standard operation cost for each student by school levels according to performance requirements
- > Evaluation tools for energy usage in school facilities
 - Standardize weather data, profile by school levels (types of rooms/usage/hours)
 - Simultaneous calculation of heat acquisition and loss

Ongoing

- > Develop a model for carbon-neutral school facilities
- > Develop a computerized system for school facilities at BTL projects encorporated management and DB building
- > Seismic design criterior for school facilities

V. Others

- ❖ Ministry level MEST: MEXT
 - > Key contents
 - Exchange information regarding systems, regulations, policies in educational facilities
 - Set up a cooperative system to advance educational facilities in Southeastern Asia
 - > Methods
 - Regularize exchange visit and set up a mechanism for consistent interaction and cooperation
- ❖ Institution level KEDI: NIER
 - > Key function
 - Executive function for interaction and cooperation
 - > Method
 - Interaction and cooperation events
 - Co-host seminar, symposium, school architecture contest, sharing R&D result and etc.