

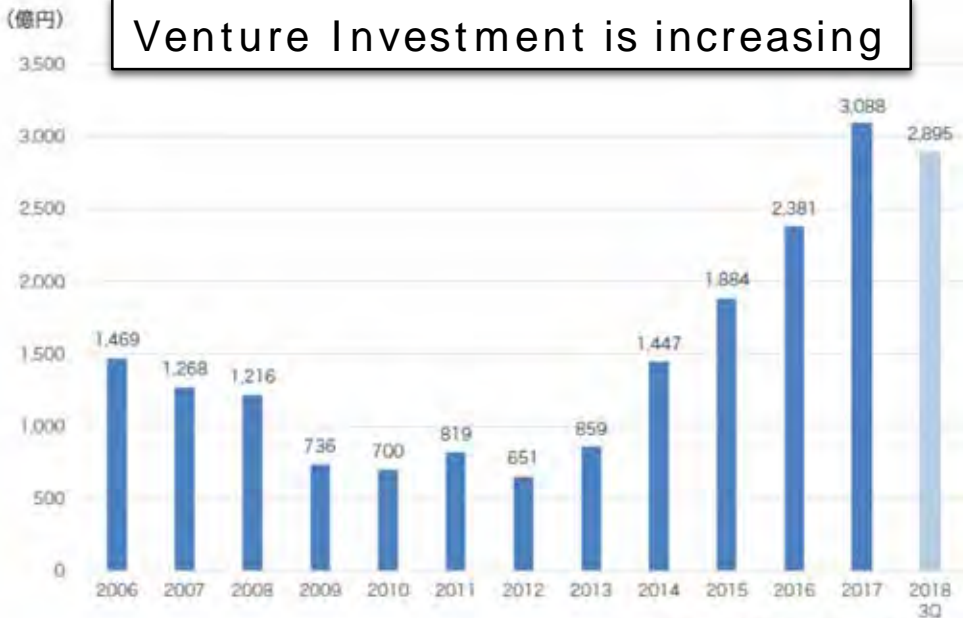
Beyond Limits. Unlock Our Potential.

~ Strategies for creation of startup ecosystem
to compete with the world top ecosystems ~

2019 June
Cabinet Office

Current status of Japan's startups

Venture Investment is increasing



Government Support

J-Startup

- JST Japan Science and Technology Agency
- NEDO
- 中小機構 (SME Support, JAFSA)
- JETRO Japan External Trade Organization
- JFC 日本政策金融公庫

Big Financial Round

JapanTaxi [MaaS] Japan Taxi 123億円	CLOUDIAN [SaaS] Cloudian 104億円	folio [Fintech] FOUD 69億円	お金のデザイン [Fintech] お金のデザイン 65億円	freee [SaaS] freee 65億円
Spiber [Bio Chemical] Spiber 61億円	FINATEXT [Fintech] Finatext 60億円	paidy [Fintech] Paidy 58億円	FiNC Technologies [Digital Health] FiNC Technologies 55億円	mercari [EC] メルカリ 50億円
WHILL [Robotics/MaaS] WHILL 50億円	AeroEdge [AeroTech] AeroEdge 46億円	ABEJA [AI/SaaS] ABEJA 42億円	WealthNavi [Fintech] ウェルスナビ 37億円	TierIV [AI/MaaS] ティアフォー 32億円
Loop [EnergyTech] Loop 30億円	every.tv [Media] エブリー 30億円	LPixel [AI/Digital Health] エルピクセル 30億円	ORIGAMI [Fintech] Origami 28億円	COCON [AI/Security] コココン 28億円

Ecosystem Builders

- ILS INNOVATION LEADERS SUMMIT**
- G1 VENTURE**
- EDGEof**
- EGG JAPAN**
- VENTURE CAFE TOKYO**
- LINK-J**
- PLUGANDPLAY JAPAN**

Challenge : Current status of Japan's startups

○ Startup ratio

Getting better, though low level.

○ VC Investment

Small VC Investment.

US 9,533 billion, EU 814 billion (yen)

China 3,363 billion, Japan 197billion

(Venture White Paper2018 : Japan's data exclude CVC)

○ Creation of Unicorns

World total: 310

US 151, China82, Japan 1

(2019.2 CB Insights)

○ Creation of the ecosystem

Silicon Valley, NY, Beijing, London

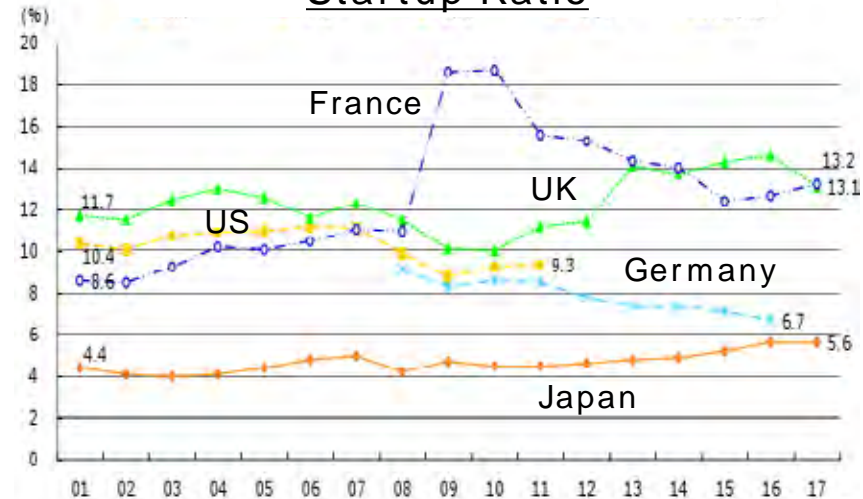
are growing. Japanese cities are not.

80% of US unicorns are created in the cities.

83% in China. Same trend in the world.

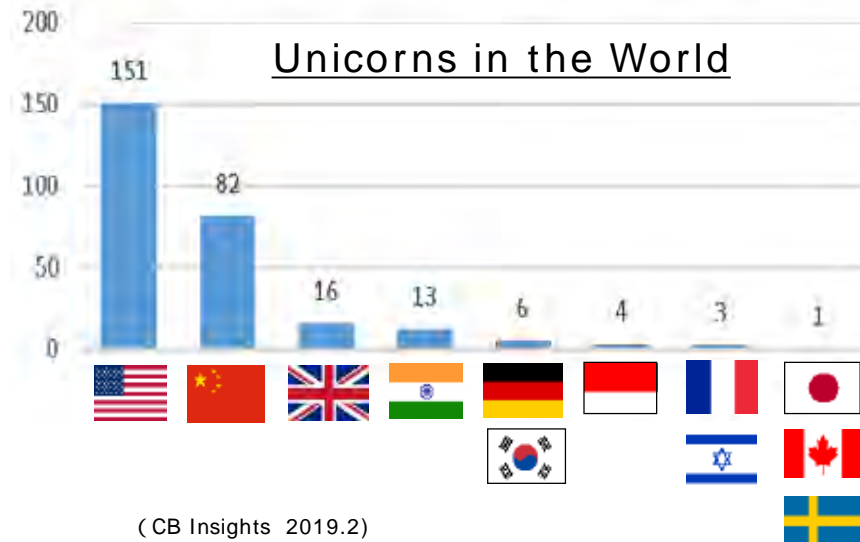
(World Bank)

Startup Ratio



(2019 SME White Paper)

Unicorns in the World



(CB Insights 2019.2)

Startup strategy "Beyond Limits. Unlock Our Potential."

City /Community

Strategy1 :

Creation of the startup city

- Ø Comparative analysis of ecosystem
- Ø Concentrated support for startup city
- Ø Landmark programs
- Ø Strong promotion to overseas
- Ø Startup VISA



City / Community

Accelerator

Strategy3 :

Cutting-Edge Acceleration Programs

- Ø Collaboration with global top accelerators
- Ø Empower corporate and university accelerators



Acceleration

Gap Funding

Strategy4 :

Gap funding for tech Startups

- Ø Enhance Gap funding programs
- Ø Revision of SBIR Program



Growth

University

Strategy2 :

Empowerment of University

- Ø Entrepreneurship education
- Ø Capacity development of faculties
- Ø Utilization of outside human resources



Mindset / Education

Public Procurement

Strategy5 :

Public Procurement for Startups

- Ø Improve Procurement Process
- Ø Open Innovation Challenge



Procurement

Network, Mobility of Human Resources

Strategy6 : Enhancement of Networks

- Ø JST-NEDO collaboration, Enhancement of Open innovation with JOIC activities



Network

Strategy7 : Increasing the Mobility of Human Resources

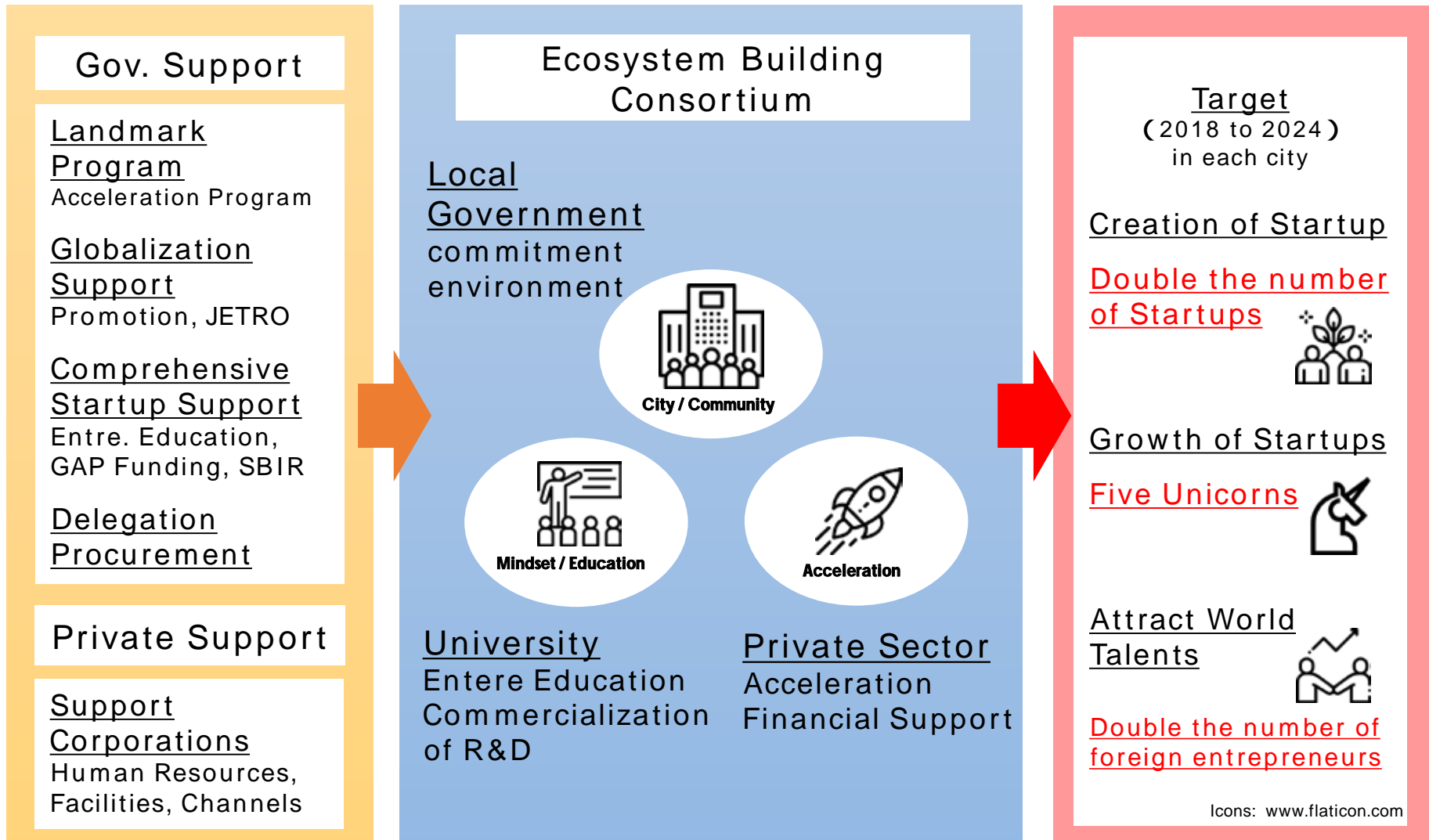
- Ø Task force for mobilization of human resources, Support for the mobilization model project



Mobilization

Creation of the Startup City

- ρ Organize Consortium (Local gov. Univ. and Private Sector)
- ρ Global Startup City: 2-3 cities Startup City: some cities
- ρ Support from Government and Private Supporters



Elements of the Startup City

[Activities of Startups and Supporters]

- Number of Startups
- Startup Ratio
- Total Early-Stage Entrepreneurship Activity of GEM
- VC investment (Number and amount)
- IPOs (Number and Market Caps)
- M&A (Number of and Deal size)
- Unicorns (Number and Market Caps)
- Key persons and Inferences
- Lawyers, Accountants, Patent advisors
- Big corporations, Global corporations
- Niche top corporations Tech corporations
- Startup events

[Activities of Local government]

- Commitment of the Governor and Mayer
- Budget size
- Organization and its power
- Key Officials (expert officials)
- Utilization of private players
- Collaboration with other public players
- Globalization support

[Human resources and Education]

- Leading universities
- Academic performances
- Researchers and engineers
- Entrepreneurship education
- University startup support programs
- University startups
- Women workforce, Foreign workforce
- Designer and Artist

[Accumulation and Convenience]

- Population
- Density of Population
- Living environment
- Work place environment
- Transportation convenience

[Network, Community, Culture]

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Program list

Strategy 1 : Creation of the startup city

Comparative analysis of city startup ecosystem

- Conduct comparative analysis for "gaps" for strong ecosystem from the viewpoint of funding, network, and human resources.

Concentrated support for startup city

- Cross-ministerial support task force provide supports with human resources, support infrastructure, funding, and community.

Landmark programs

- Collaborate/Invite global cutting-edge startup base, business plan competition, and startup events.

Strong promotion and startup VISA

- Conduct strong promotion of Japan's potential, enhance startup VISA program to attract world entrepreneurs.



**City /
Community**

Strategy 2 : Empowerment of universities

- Enhancement of entrepreneurship education
Introduce new curriculum, foster EGDE NEXT and SCORE programs.

- Capacity development of University faculties, Utilization of outside human resources
Conduct seminars for faculties and researchers, invite specialist to collaborate with economic organizations.

- Enhancement of college, inter college consortium hackathons, boot camps
Enhance activities for innovation such as hackathons and boot camps in universities and inter-universities.

- Entrepreneurship education from elementary school
Start entrepreneurship education from elementary school.



**Mindset /
Education**

Strategy 3 : Cutting-edge acceleration programs



Acceleration

Collaboration with global top accelerator

- Collaborate/Invite global top accelerators.

Acceleration programs for special fields such as AI, bio, and space

- Conduct acceleration programs for Japan's strong fields such as AI, biotechnology, and space.

Empowerment corporate and university acceleration

- Provide support to empower corporate acceleration programs and university acceleration programs.

Strategy 4 : Gap Funding for deep tech startups



Growth

Funding **agencies'** gap funding programs

- Enhance public funding agencies' gap funding programs.

University fund and research institute fund

- Enhance operation of the government supported university funds and research institute funds.

Revision of the SBIR program

- Revision of SBIR and enhance commercialization of research projects.

Strategy 5 : Public procurement for startups

Open Innovation Challenge conducted by Cabinet Office

- Public offering program for the solutions to the problems that the government organizations face in their operation.

Guidelines on public procurement

- Implement guidelines on public procurement for startups.

Trial procurement programs of local government

- Activate trial procurement programs of local government.



Procurement

Strategy 6 : Enhancement of network and community

Enhancement of open innovation

- Enhance open innovation among industries, universities, governments with startups.

Enhancement of network among support organizations

- Strong support by JST-NEDO collaboration.
- Enhance the network and key persons in government and private startup support organizations.

Enhancement of awards and startup events

- Empower awards that celebrates startup activities.



Network

Strategy 7 : Increasing the mobility of human resources

Organize task force for mobilization of R&D human resources

- Organize inter-ministries task force for mobilization of R&D human resources.

Support for the mobilization model projects, such as secondment-model and island-model

- Support model projects for the mobilization of human resources such as large corporation-startup secondment-model and technology curve out island-model.



Mobilization